

DRAFTKINGS
Analyst Day Presentation

March 2020

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Important Information About the Business Combination and Where to Find It

In connection with the proposed business combination, DEAC NV Merger Corp., a subsidiary of DEAC and the going-forward public company to be renamed DraftKings Inc. at closing ("New DraftKings" or "New DK"), has filed a registration statement on Form S-4 (the "Registration Statement") with the U.S. Securities and Exchange Commission (the "SEC"), which includes a proxy statement/prospectus, and certain other related documents, to be used at the meeting of DEAC stockholders to approve the proposed business combination. This material is not a substitute for the definitive proxy statement/prospectus regarding the proposed business combination. Investors and security holders of DEAC are urged to read the proxy statement/prospectus, any amendments thereto and other relevant documents that are filed with the SEC carefully and in their entirety because they contain important information about DraftKings, SBT, DEAC and the proposed business combination. The definitive proxy statement/prospectus, when available, will be mailed to stockholders of DEAC as of a record date to be established for voting on the proposed business combination. Investors and security holders are able to obtain copies of the Registration Statement and other documents containing important information about each of the companies once such documents are filed with the SEC, without charge, at the SEC's web site at www.sec.gov, or by directing a request to: Diamond Eagle Acquisition Corp., 2121 Avenue of the Stars, Suite 2300, Los Angeles, California, Attention: Eli Baker, President, Chief Financial Officer and Secretary, (310) 209-7280.

Participants in the Solicitation

DEAC and its directors and executive officers may be deemed participants in the solicitation of proxies from DEAC's stockholders with respect to the proposed business combination. A list of the names of those directors and executive officers and a description of their interests in DEAC is contained in the preliminary proxy statement/prospectus, which is included as part of the Registration Statement, and will also be included in the definitive proxy statement/prospectus when available.

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Legal Disclaimer (Continued)

Use of Non-GAAP Financial Matters

This presentation includes non-GAAP financial measures, including EBITDA and Adjusted EBITDA. DEAC, DraftKings and SBT believe that these non-GAAP measures are useful to investors for two principal reasons. First, they believe these measures may assist investors in comparing performance over various reporting periods on a consistent basis by removing from operating results the impact of items that do not reflect core operating performance. Second, these measures are used by DraftKings' and SBT's management to assess its performance and may (subject to the limitations described below) enable investors to compare the performance of the combined company to its competition. DEAC, DraftKings and SBT believe that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends. These non-GAAP measures should not be considered in isolation from, or as an alternative to, financial measures determined in accordance with GAAP. Other companies may calculate these non-GAAP financial measures differently, and therefore such financial measures may not be directly comparable to similarly titled measures of other companies.

Projected Financial Information

This presentation contains financial forecasts, which were prepared in good faith by DraftKings and SBT on a basis believed to be reasonable. Such financial forecasts have not been prepared in conformity with generally accepted accounting principles ("GAAP"). Neither DraftKings', SBT's nor DEAC's independent auditors have audited, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation, and accordingly, they have not expressed an opinion nor provided any other form of assurance with respect thereto for the purpose of this presentation. These projections are for illustrative purposes only and should not be relied upon as being necessarily indicative of future results. Certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Projections are inherently uncertain due to a number of factors outside of DraftKings', SBT's and DEAC's control. Accordingly, there can be no assurance that the prospective results are indicative of the future performance of DraftKings, SBT, DEAC or the combined company or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this presentation should not be regarded as a representation by any person that the results contained in the prospective financial information will be achieved.

Forward Looking Statements and Investment Considerations

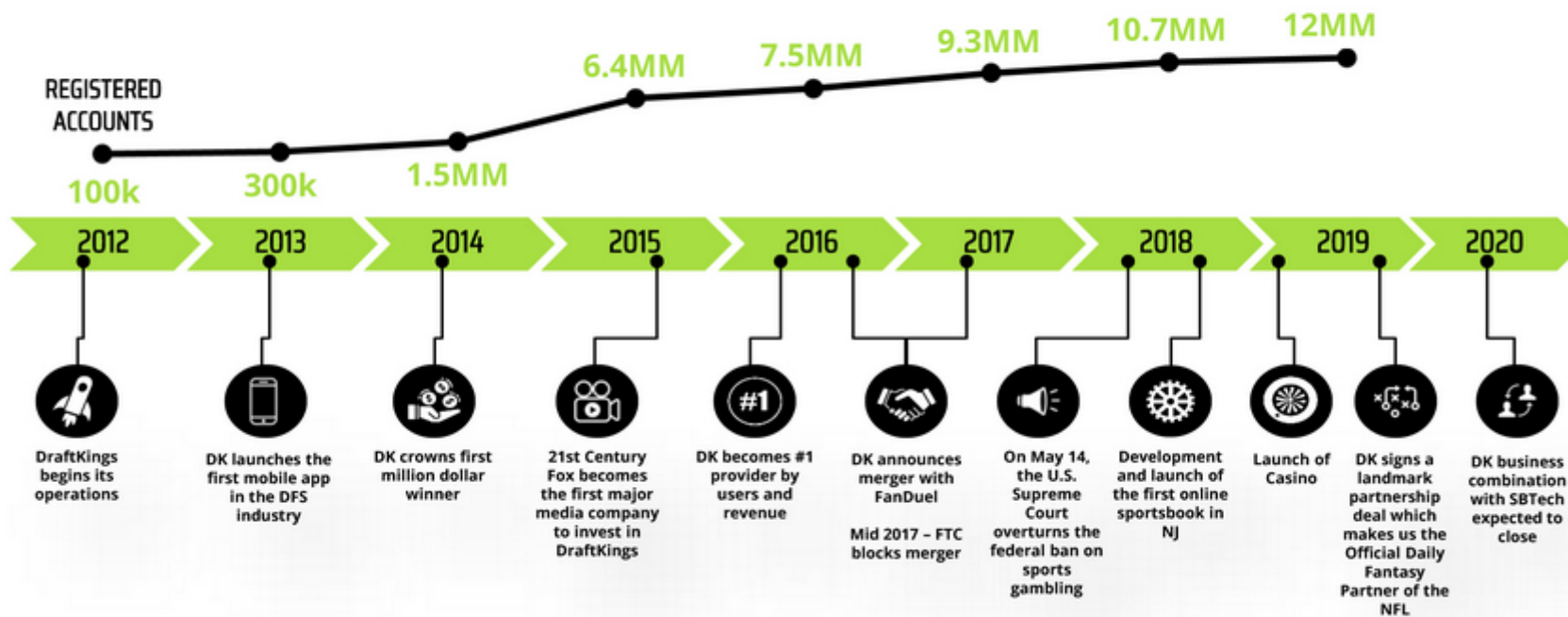
Certain statements made in this presentation are "forward looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. When used in this presentation, the words "estimates," "projected," "expects," "anticipates," "forecasts," "plans," "intends," "believes," "seeks," "may," "will," "should," "future," "propose" and variations of these words or similar expressions (or the negative versions of such words or expressions) are intended to identify forward-looking statements. These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside Diamond Eagle's, DraftKings' or SBTech's control, that could cause actual results or outcomes to differ materially from those discussed in the forward-looking statements. Important factors, among others, that may affect actual results or outcomes include the inability to complete the business combination (including due to the failure to receive required shareholder approvals, failure to receive approvals or other determinations from certain gaming regulatory authorities, or the failure of other closing conditions); the inability to recognize the anticipated benefits of the proposed business combination; the inability to obtain or maintain the listing of the New DraftKings' shares on Nasdaq following the business combination; costs related to the business combination; the risk that the business combination disrupts current plans and operations as a result of the announcement and consummation of the business combination; New DraftKings' ability to manage growth; New DraftKings' ability to execute its business plan and meet its projections; potential litigation involving Diamond Eagle, DraftKings, SBTech, or after the closing, New DraftKings; changes in applicable laws or regulations, particularly with respect to gaming, and general economic and market conditions impacting demand for DraftKings or SBTech products and services, and in particular economic and market conditions in the media/entertainment/gaming/software industry in the markets in which DraftKings and SBTech operate; and other risks and uncertainties indicated from time to time in the proxy statement/prospectus relating to the business combination, including those under "Risk Factors" therein, and in Diamond Eagle's and/or New DraftKings' other filings with the SEC. None of Diamond Eagle, DraftKings or SBTech undertakes any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.



Introduction & Today's Agenda



How We've Evolved: Eight Years of Growth



Source: Registered Accounts from Internal DraftKings Analytics, Year End Numbers, Rounded to Nearest 50k (2012-2019)

Where We Are Today: DraftKings and SBTech



LEADER IN DAILY FANTASY
SPORTS AND WILL BE ONLY
VERTICALLY INTEGRATED
ONLINE SPORTSBOOK IN U.S.*

On a Combined Basis:

#1

DAILY FANTASY
SPORTS PLATFORM

7

STATES
WITH MOBILE
SPORTSBOOK

12

OFFICES
WORLDWIDE

\$430M+

IN TOTAL
REVENUE ⁽¹⁾

26

COUNTRIES
OPERATIONAL

2.1K+

EMPLOYEES

Notes: (1) >430MM in combined pro forma unaudited revenue for year 2019
*Upon closing of business combination

Today's Agenda Will Dive Into The Following Areas

1	Massive Global Sports Betting and iGaming Opportunity	\$70BN+ Global Sportsbook TAM ⁽¹⁾	~\$40BN Expected U.S. OSB and iGaming TAM ⁽²⁾
2	Premier Brand in Digital Sports Entertainment and Leader in the U.S. Market	#1 Rated DFS and Sportsbook Platform ⁽³⁾	7 States with live New DK OSB ⁽⁴⁾
3	DraftKings and SBTech Together Will Create a Global, Vertically-Integrated Powerhouse*	22 U.S. and International Licenses	\$100MM+ Cost Synergies
4	Attractive Economic Profile Positioned for Long-Term Profitability	~38% State-Level OSB Contribution Margin at Maturity	Path to \$1BN+ in EBITDA ⁽⁵⁾
5	Vertically Integrated, Sports Betting and iGaming Company Well Capitalized for the Future	Public Currency +	\$500MM+ Cash Infusion ⁽⁶⁾

Source: H2 Gambling Capital Global All Product Summary Report, June 2019.
 (1) "TAM" stands for total addressable market and is measured in gross gaming revenue.
 (2) "OSB" stands for online sportsbook.
 (3) "DFS" stands for daily fantasy sports.

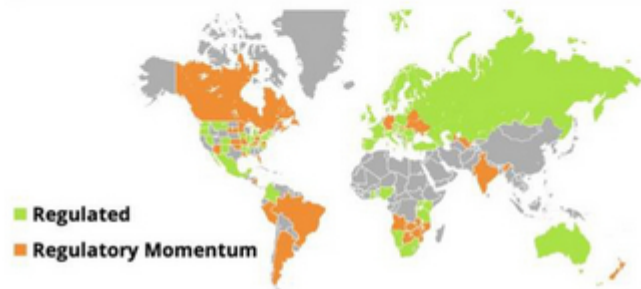
(4) Live New DK OSB states include IN, NH, NJ, OR, PA, IA and WV.
 (5) See page 44 for detailed assumptions.
 (6) Assumes no redemptions from DEAC's trust account.

*Upon closing of business combination

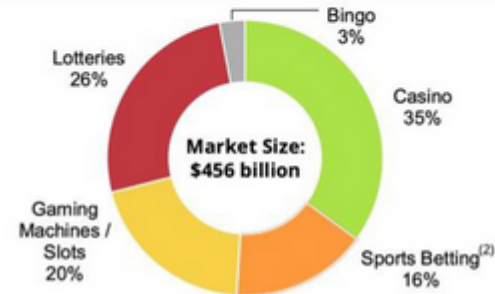
The Opportunity

Massive Global Market Opportunity

GLOBAL MOVEMENT TOWARDS REGULATION



GLOBAL GAMING MARKET GGR⁽¹⁾ (2019E)



ONLINE / MOBILE'S GROWING SHARE OF GLOBAL GGR

(\$ in billions)

■ Brick & Mortar ■ Online / Mobile

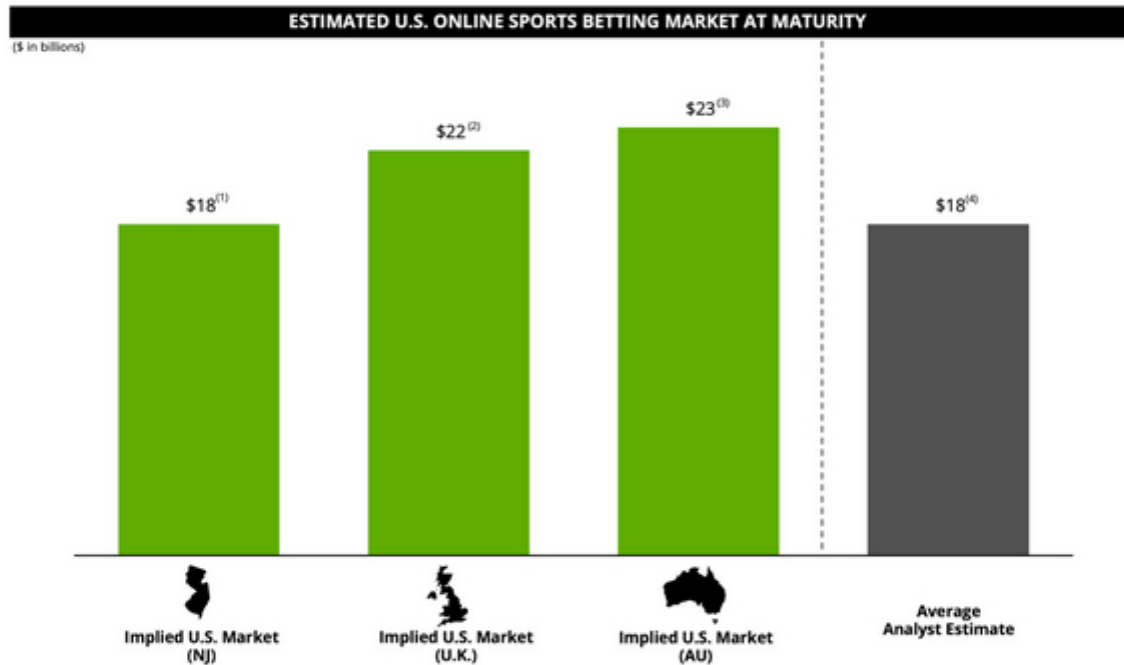


Source: Eilers and Krejlik Gaming, 2018 Oxford Economics U.S. population estimates, H2 Gambling Capital Global All Product Summary Report, June 2019

(1) "GGR" stands for gross gaming revenue.

(2) Sports betting includes horse racing.

The U.S. Online Sports Betting Market is Estimated to be \$18-23 Billion at Maturity



Source: NJ Department of Gaming Enforcement; H2 Gambling Capital Global All Product Summary Report, June 2019; U.S. Census Bureau; U.K. Office for National Statistics; Industry Research.
(1) Applies 5-year historical NJ iGaming CAGR (28%) to annualized H1'19 NJ OSB GGR (\$180 million) to calculate 2023E NJ OSB GGR; extrapolation based on percentage of U.S. population.
(2) Applies 2023E U.K. GGR per adult (\$88) to U.S. adult population (254 million). 2023E U.K. GGR calculated as 2018 U.K. GGR grown at 5-yr historical OSB CAGR.
(3) Applies 2023E AU GGR / adult (\$92) per H2 Gambling to U.S. adult population (254 million).
(4) Represents average of analyst estimates for entire U.S. population.

Sports Betting is Legalized in States Representing Just Over One-third of the U.S. Population

	State	% of U.S. Population	Legalized ⁽¹⁾	Online ⁽²⁾	Online Live or Pending Launch ⁽³⁾
★	1 New Jersey	2.7%	✓	✓	✓
★	2 West Virginia	0.6%	✓	✓	✓
★	3 Indiana	2.0%	✓	✓	✓
★	4 Oregon	1.3%	✓	✓	✓
★	5 Pennsylvania	3.9%	✓	✓	✓
★	6 New Hampshire	0.4%	✓	✓	✓
★	7 Iowa ⁽⁴⁾	1.0%	✓	✓	✓
	8 Nevada	0.9%	✓	✓	✓
	9 Rhode Island	0.3%	✓	✓	✓
	10 Tennessee ⁽⁵⁾	2.1%	✓	✓	✓
	11 Washington, DC	0.2%	✓	✓	✓
	12 Illinois	3.9%	✓	✓	✓
	13 Colorado	1.7%	✓	✓	✓
	14 Michigan	3.1%	✓	✓	✓
	15 Delaware	0.3%	✓	-	-
	16 Mississippi	0.9%	✓	-	-
	17 New Mexico ⁽⁶⁾	0.6%	✓	-	-
	18 Montana	0.3%	✓	-	-
	19 Arkansas	0.9%	✓	-	-
	20 New York	6.0%	✓	-	-
	21 North Carolina	3.2%	✓	-	-
	% of U.S. Population		36%	24%	13%

★ Indicates states that DraftKings' OSB is currently live in, representing ~12% of the U.S. population⁽⁷⁾

Source: "U.S. sports betting tracker" from Gambling Compliance; "Where is sports betting legal in the U.S.?" from Legal Sports Report, U.S. Census Data as of July 2018
<https://www2.census.gov/programs/surveys/ipeds/tables/2010-2018/state/totals/maj-esr2018-02.xlsx>.

Note: States within each category sorted by launch date where applicable. Live DK states sorted by DK launch date. States pending online launch sorted by legalization date.

(1) Indicates states that have legalized sports betting in some form.

(2) Indicates states with online sportsbooks.

(3) Green check indicates states with operational online sports betting, while yellow check indicates states that are still pending launch.

(4) Iowa requires in person registration at any of the three Wild Rose locations in the state until 1/1/21, after which point full mobile registration is permissible.

(5) Tennessee is the only state without retail sportsbooks.

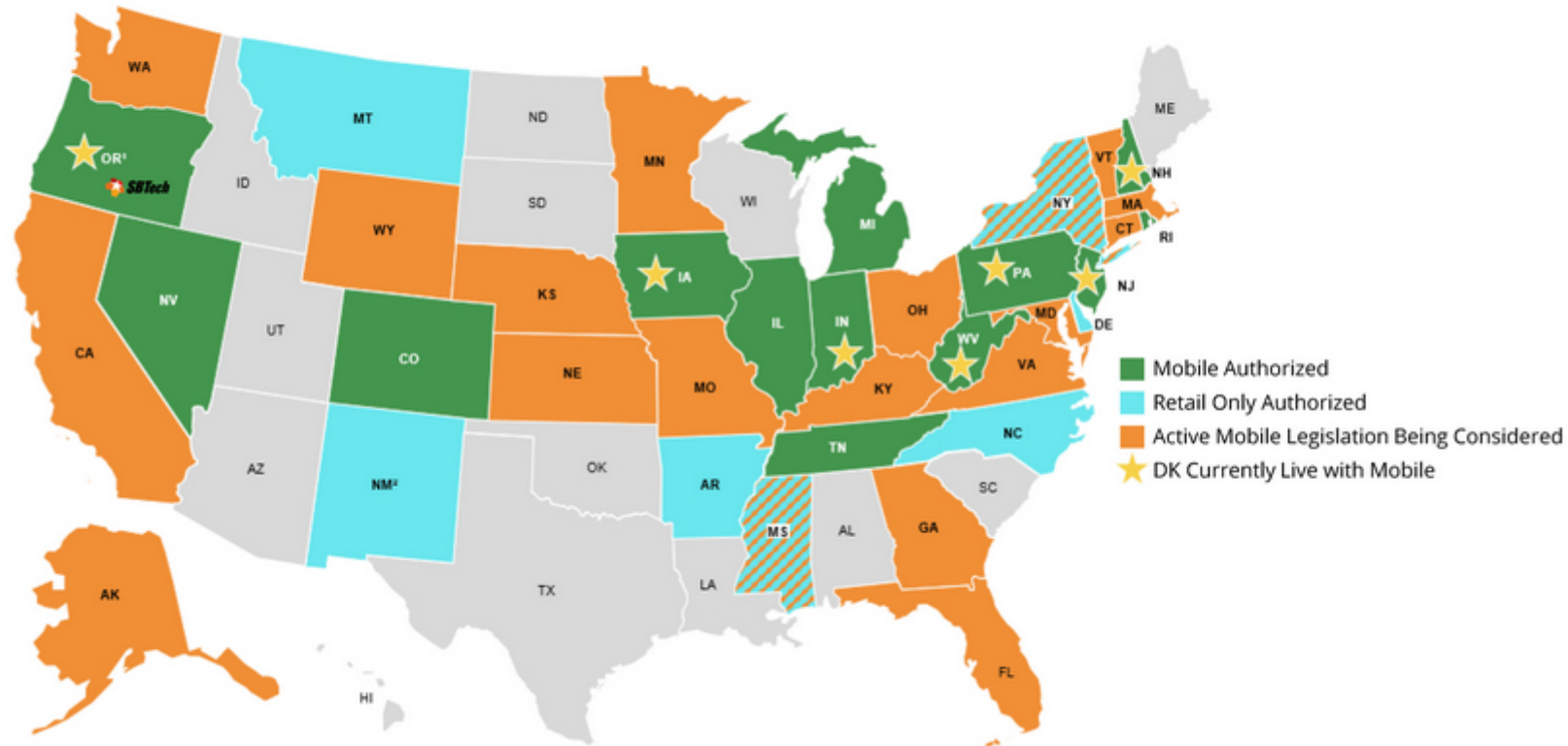
(6) In New Mexico, sports betting is limited to retail only by provision Native American tribal compacts.

(7) Includes SBTech, which provides its online and retail sportsbook offering to the Oregon State Lottery.

Following the repeal of the Professional and Amateur Sports Protection Act (PASPA) in May 2018, 21 states, representing approximately 36 percent of the U.S. population, have legalized sports betting in some form (retail, mobile, or both)

- 14 states have legalized online sports betting, representing ~24% of the U.S. population
- 9 states are currently live, representing ~13% of the U.S. population
- DraftKings (including SBTech) is live in 7 states, representing ~12% of the U.S. population

19 States Have Active Mobile Legislation



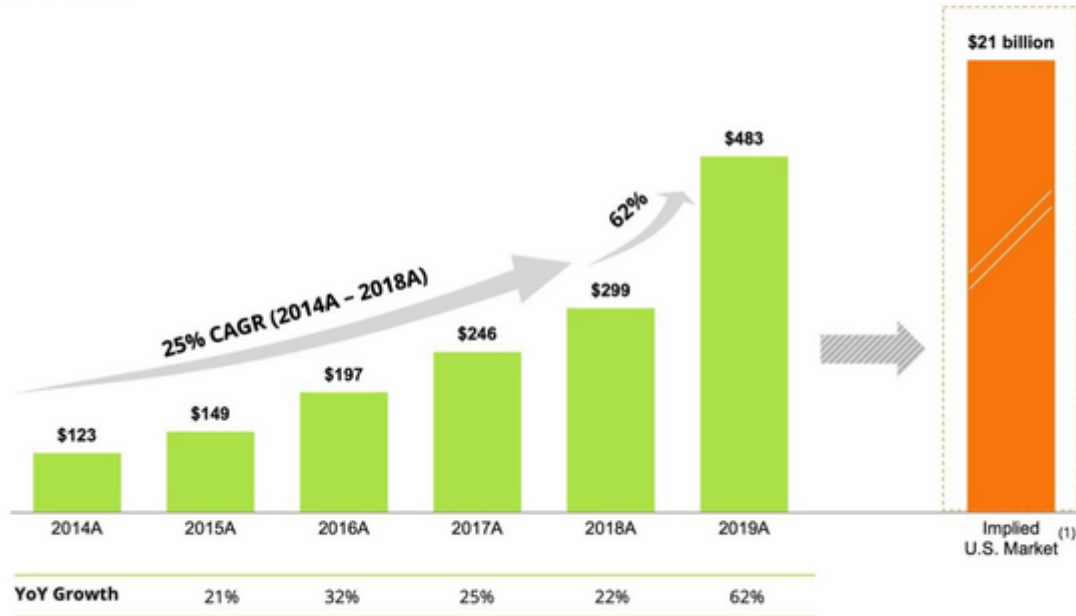
(1) DraftKings live in Oregon via SBTech
(2) New Mexico is live with retail only by provision of tribal compacts

Source: DraftKings internal gov't affairs as of 3/6/2020

U.S. iGAMING is the Next Wave

NEW JERSEY iGAMING GGR

(\$ in millions)



U.S. MARKET

\$21 billion

- iGaming is nearly a half billion dollar industry in New Jersey; **growth has accelerated** since the introduction of OSB in August 2018
- Based on an extrapolation of NJ, we estimate the U.S. iGaming opportunity to be approximately **\$21 billion in GGR**



Source: New Jersey Division of Gaming Enforcement

(1) Projection based on Nine months ended September 30, 2019A New Jersey iGaming GGR annualized, grown one year forward at the historical CAGR of 25%, and divided by New Jersey's share of the U.S. population.

The U.S. OSB and iGAMING Opportunity: ~\$40BN TAM

DRAFTKINGS' ONLINE SPORTS BETTING TRAJECTORY

$$\begin{array}{ccccc} \$18\text{BN} & \times & 65\% & \times & 20\text{-}30\% & = & \$2.3\text{-}3.5\text{BN} \\ \text{Implied Total} & & \text{of U.S. Population} & & \text{DraftKings'} & & \text{in Gross OSB Revenue} \\ \text{U.S. Market}^{(1)} & & \text{with Legalized OSB}^{(2)} & & \text{OSB Market Share} & & \end{array}$$

DRAFTKINGS' iGAMING TRAJECTORY

$$\begin{array}{ccccc} \$21\text{BN} & \times & 30\% & \times & 10\text{-}20\% & = & \$600\text{MM}\text{-}1.2\text{BN} \\ \text{Implied Total} & & \text{of U.S. Population} & & \text{DraftKings'} & & \text{in Gross iGaming Revenue} \\ \text{U.S. Market}^{(3)} & & \text{with Legalized} & & \text{iGaming Market Share} & & \\ & & \text{iGaming}^{(4)} & & & & \end{array}$$

\$2.9-4.7BN

OSB and iGaming Gross Revenue Opportunity for DraftKings

Source: Eilers and Krejlik Gaming, New Jersey Division of Gaming Enforcement.

(1) Based on extrapolation of New Jersey market on page 10.

(2) OSB is legalized in states representing 24% of the U.S. population today.

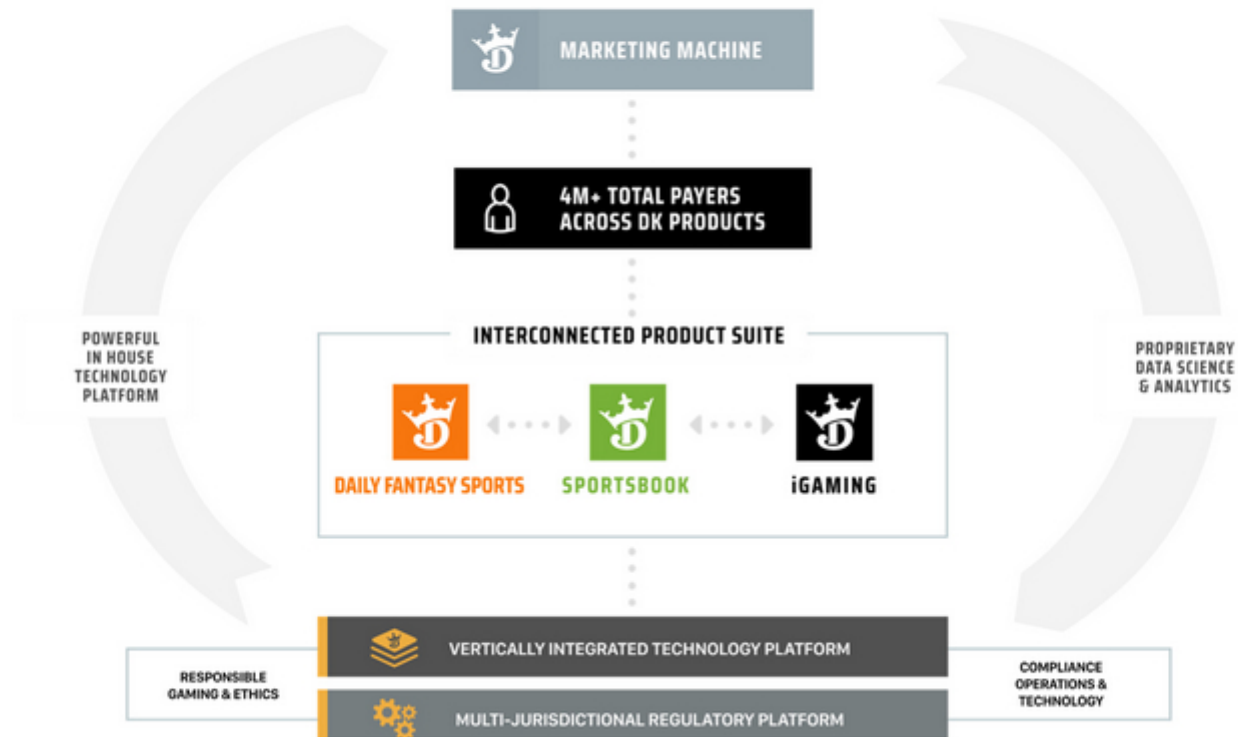
(3) Based on extrapolation of New Jersey market on page 13.

(4) iGaming is legalized in states representing 10% of the U.S. population today.

Competitive Positioning and Differentiation

2/17/20

Unique & Sustainable Differentiation Across Our Entire Ecosystem



Source: Internal DraftKings Analytics as of 2/28/2020. "Payer" is any user who has successfully placed a paid sportsbet or casino wager on DraftKings Sportsbook App or played a paid contest entry on DraftKings Daily Fantasy Sports App

9 Keys to Our Unique & Sustainable Differentiation

1	Trusted Brand	Preferred real-money gaming brand among US consumers
2	Daily Fantasy User Database	4M+ users, 8+ years of data creates huge head start for acquisition
3	Our Marketing Machine	Tech-driven platform drives optimization based on player-specific LTV
4	Product Innovation & User Centricity	Outpacing competition with mobile products maximizing engagement
5	Vertical Integration via SBTech combination	Pure focus on creating unique products for U.S. sports fan powered by SBTech platform, after Business Combination
6	Single Wallet Across Products	Seamless experience across states & DK products
7	Geographic Flexibility & Velocity	Tech built for DFS is leveraged to rapidly enter new Sportsbook states
8	Scalable Regulatory Platform	Stable, secure platform ensures responsible gaming, data privacy
9	Data Science Powerhouse	Personalization, automation fueled by robust user-level analytics



The DraftKings Marketing Machine

Core Pillars Driving the DraftKings Marketing Machine

The DraftKings Marketing Machine

Our Brand

Trusted, relevant, powered by our product experience

Our Database

Deep understanding & relationships with our target segment

Our CAC Expertise

Database & national scale creates sustainable CAC advantage

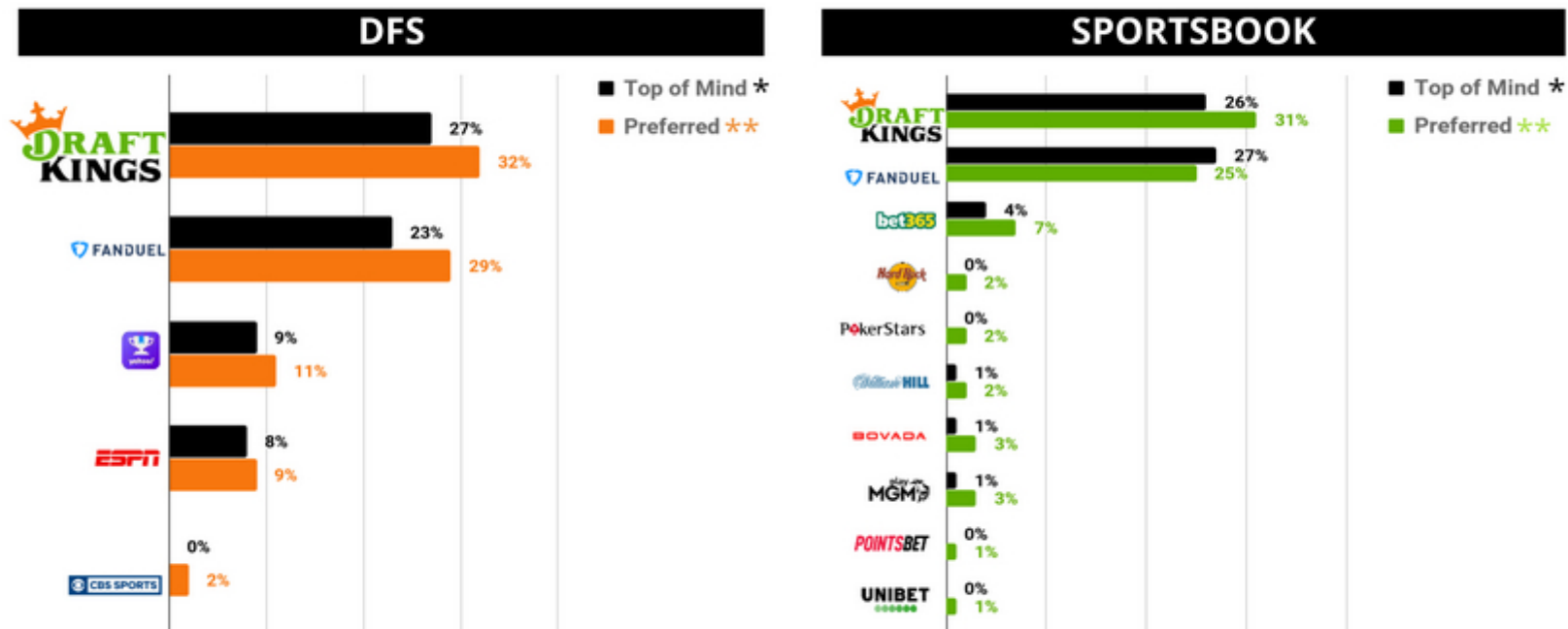
Our Analytics

Drives optimal marketing mix & automated bidding

Our Platform

Enables marketing at scale & optimized LTV

Strong Top of Mind Brand Awareness & Preference Among Core Audiences



Q4 2019 Quarterly Brand Tracker Commissioned by DraftKings, fielded by ProdegeMR

Sportsbook Tracker: N=354 (Placed a wager on an online sportsbook in the P12M who live in a state where DraftKings Sportsbook is live); DFS Tracker: N=250 (Played a DFS product in the P12M who live in a state where DFS is legal)

*Q (Top of Mind): When you think about [fantasy sports sites (both season-long and daily)/ websites/apps that you can wager on sports], what is the first site that comes to mind?

**Q (Preferred): Which of the following [fantasy sports sites/ sports wagering sites] is your preferred site for playing [fantasy sports/sports wagering]? (please select one)

4M+ Unique Payer Database — More Than Just a Marketing List

Loyal to the Brand, Primed for Low-Friction Onboarding



Payment Relationships

Saved payment methods from DFS account create seamless transactions



Simplified Verification

Existing KYC enables streamlined verification process



Personal Experience

Play history fuels personalized experience based on affinities for sports, teams, players, etc



Trusted Brand

Trust established across all consumer touchpoints

Source: Internal DraftKings Analytics as of 2/28/2020. "Payer" is any user who has successfully placed a paid sportsbet or casino wager on DraftKings Sportsbook App or entered a paid contest on DraftKings Daily Fantasy Sports App

DFS Database Drives Significant CAC Advantage and Will Continue to be Competitive Advantage

~30% of NJ payers are from our existing NJ DFS database

New states follow similar trend

DFS Database advantage **exists proportionately in >40 states**⁽²⁾

DFS Database **continues to grow**

CUSTOMER ACQUISITION IN NEW JERSEY

New Jersey Unique Paid Users

A

46k

OSB or iGaming Paid Users
Cross Sold from
Existing DFS Database

+

B

117k

Newly Acquired Paid Users

=

C

163k

Total NJ Unique Paid Users for OSB & iGaming⁽¹⁾

Note: OSB and iGaming database figures reflect paid users from OSB launch in August 2018 through December 31, 2019.

(1) Excludes existing out-of-state users who have used the product in New Jersey.

(2) 4M+ existing DFS paid users refers to the cumulative unique paid user base in the US as of December 31, 2019.

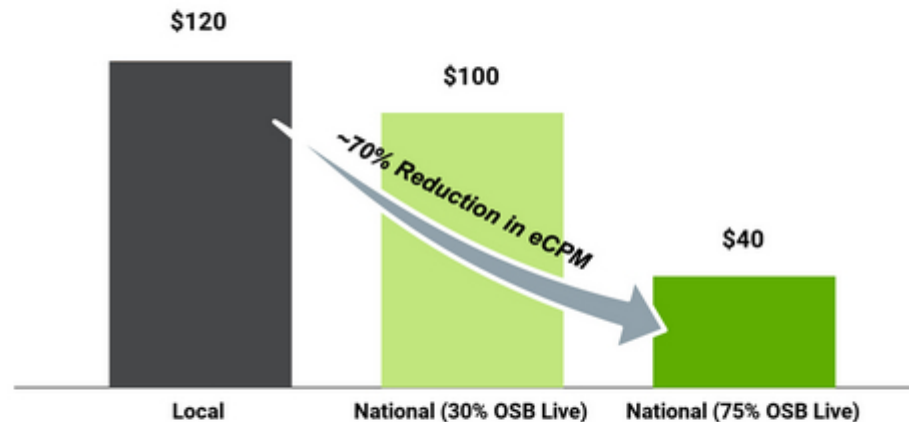
National CAC Efficiencies Realized As We Scale

National Scale matters:

- **CAC improves significantly** with shift into national advertising
- **Single platform** allows for ongoing acquisition in advance of OSB legalization
- **Operators with greatest population** have outsized advantage

ILLUSTRATIVE OSB MARKETING EFFICIENCY AT SCALE

Average Effective Cost per Thousand ("eCPM")⁽¹⁾

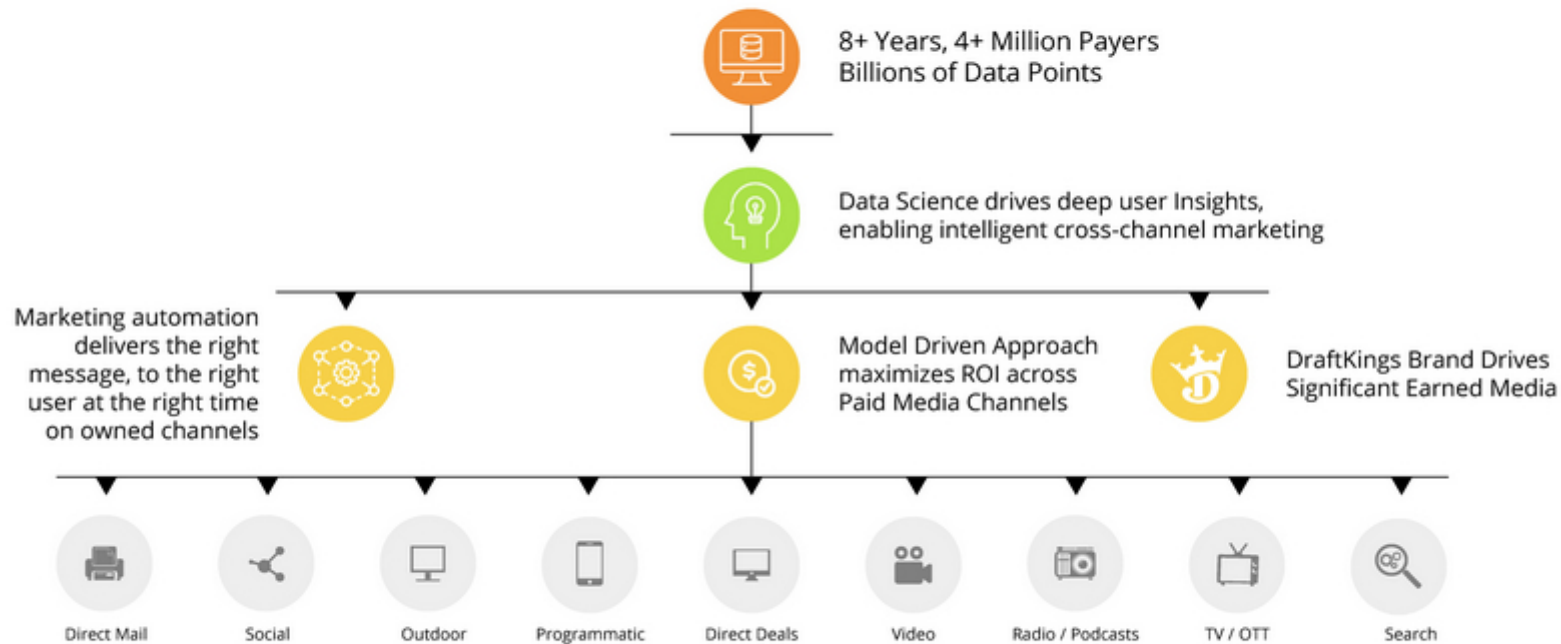


	Local	National (30% OSB Live)	National (75% OSB Live)
Average CPM	~\$90	~\$30	~\$30
Marketing Efficiency ⁽²⁾	~75%	~30%	~75%

Notes:

(1) eCPM calculated as average CPM divided by marketing efficiency.
(2) Marketing efficiency is the percentage of impressions that reach live DK states.

Sophisticated Data Science Drives Marketing Decisions



Source: Internal DraftKings Analytics as of 2/28/2020. "Payer" is any user who has successfully placed a paid sportsbet or casino wager on DraftKings Sportsbook App or entered a paid contest on DraftKings Daily Fantasy Sports App

Case Study: Personalized Push Notification Sends Right Message to Right User at Right Time

DK GATHERS USER DATA



DK PARSES DATA TO DRIVE USER-LEVEL AUDIENCE SELECTION

dk-abenton

- Plays Classic PGA contests
- Likes \$50K+ top prizes
- Entry Fee range: \$5 - \$20

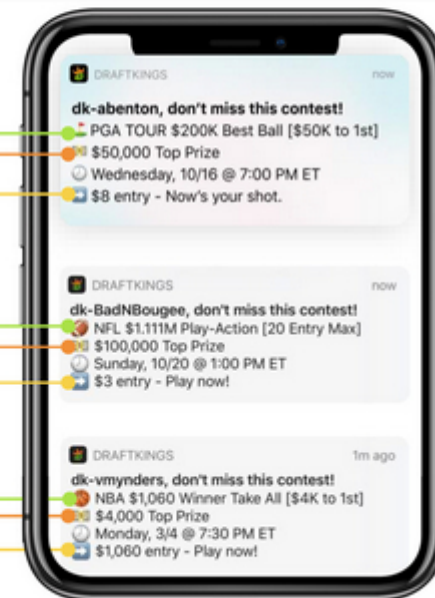
dk-BadNBougee

- Plays NFL Limited entry contests
- Likes \$75K+ top prizes
- Entry Fee range: \$1 - \$3

dk-vmynders

- Plays NBA contests
- Likes Winner takes all payouts
- Entry Fee range: High Stakes

DK DATA SCIENCE DRIVES PERSONALIZED OFFER TO USER



Note: Illustrative DraftKings push notifications powered by Braze. Does not reflect actual communication with DK users.



Our Foundation: Product, Technology & Data

Core Pillars Driving DraftKings Product, Technology and Data

DraftKings Product, Technology, & Data

Innovation

Track record delivering unique player experiences

User Centricity

Excellence across product management & user research results in high app ratings & engagement

Scalability & Security

Highly reliable back end built to support speed & performance at scale⁽¹⁾

Data Science

Personalization, automation, cross sell powered by intelligence of our data platform

Speed to Market

Flexible back-end enables fast & cheap entry into new jurisdictions

Note:
(1) Scale defined as: volume of financial transactions & API requests handled in 1 minute at at peak time (see Slide 35)

User-Centric Approach Results in App Satisfaction & Strong Engagement

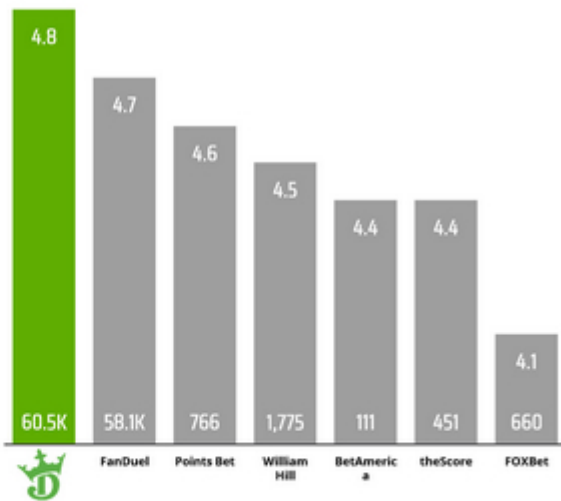
APP RATINGS



APP STORE RATINGS

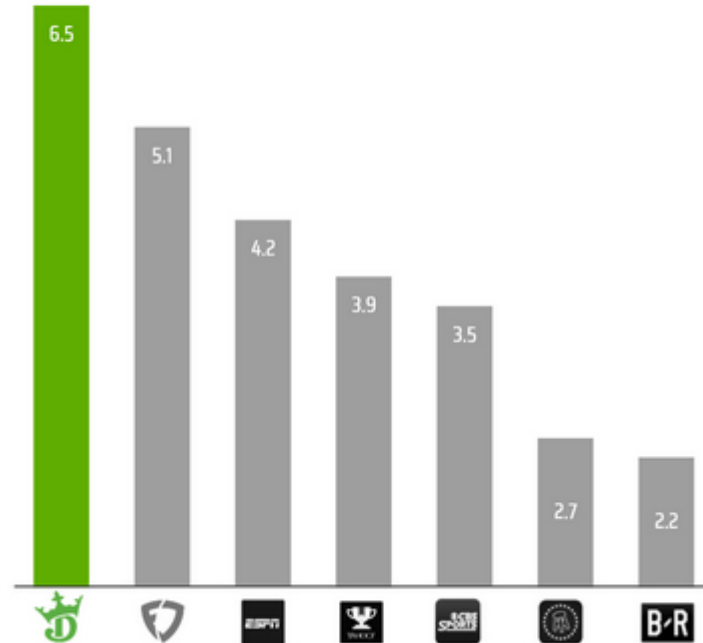


APP STORE RATINGS



Source: iOS App Ratings as of 2/28

AVERAGE MINUTES SPENT PER SESSION



(1) Source: comScore monthly average from 1/2019-1/2020

(2) Data is aggregate of all DraftKings-tagged pages across ComScore. Inclusive of DFS, Sportsbook, iGaming

Scalability, Intelligence & Speed: The Infrastructure Driving our Products & Technology

*The
DraftKings
you see*



DAILY FANTASY SPORTS



SPORTSBOOK



iGAMING

*The
DraftKings
you
don't see*

FANTASY
PLATFORM



SPORTS BETTING PLATFORM
3RD-PARTY RISK & TRADING PLATFORM

WILL BE MIGRATED TO



iGAMING
PLATFORM



UNIFIED WALLET & USER ACCOUNT

DATA SCIENCE, MARKETING & AUTOMATION PLATFORM

REGULATORY COMPLIANCE & RESPONSIBLE GAMING PLATFORM

Daily Fantasy Sports: The Early Foundation for Our Speed & Innovation

Launched ~4 years after DFS incumbents, **rapidly rose to market leadership**

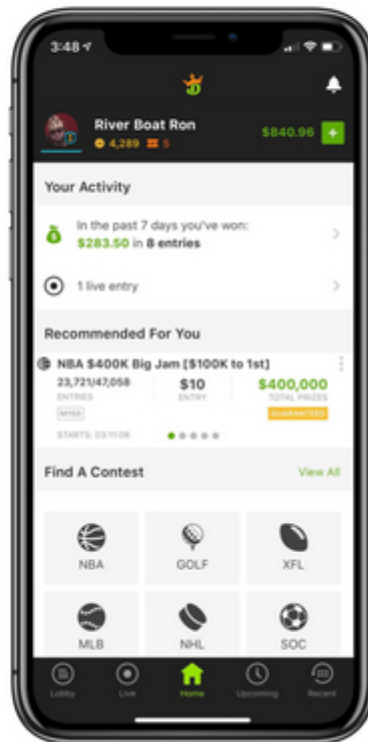
Agile technology allowed delivery of **huge range of consumer products and prizes:**

- 16 Sports
- 6 Game Types
- 133 Millionaires Crowned

User-centric approach has informed **key innovations:**

- First to launch DFS Golf, Nascar, eSports, Tennis

Continuing to pace the industry with products like **single-game & in-game DFS**



All data from Internal DraftKings Analytics as of 02/28/2020 unless otherwise noted.
133 Distinct users have won at least one \$1,000,000+ prize on DraftKings DFS.
Game Types as of 2/28/2020: Classic, Showdown (single game), Tiers, Arcade, In-Game Showdown, Flash Draft

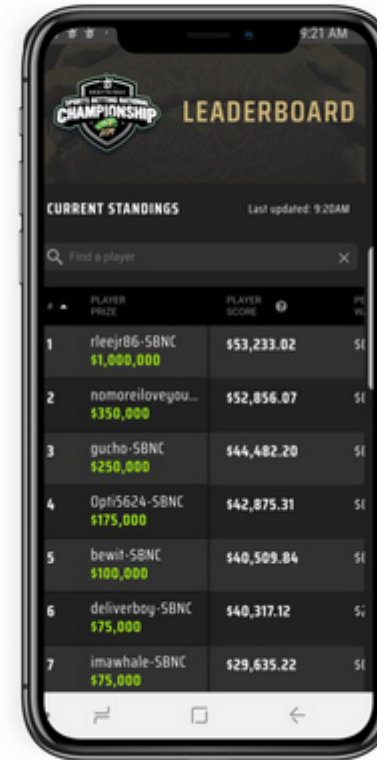
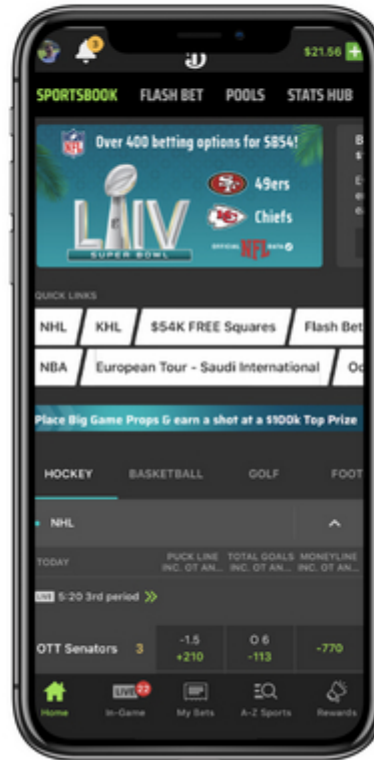
Online Sportsbook: First to Market, Dynamic Product Evolution

Early to market in seven U.S. states. ⁽¹⁾

Have paced U.S. online industry with **innovative betting products**:

- **First & only** online paid pools & brackets, in-game 'flash betting' experience

Set to become only **vertically integrated** sportsbook in U.S. following **business combination with SBTech**.



Notes:
(1) Includes Oregon via SB Tech acquisition

Our Combination With SB Tech Will Make Us the Only Vertically Integrated Online Sportsbook in the U.S.



Deep Dive: How the SB Tech Platform Will Allow DraftKings Sportsbook to Control its Own Destiny

SB TECH PROVIDES FULL CONTROL OF STRATEGY AND RISK MANAGEMENT



DEEPER DIVE: SBTECH'S SPORTS ENGINE



iGaming: Product Innovation Drove Rapid Rise to No. 1 in Market Share

Launched **iGaming offering inside Sportsbook app**, increasing speed to market & cross-sell:

- **46% of NJ DK Sportsbook users** have placed a casino bet⁽¹⁾

Launched **in-house iGaming studio**; **50% of total handle** now comes from DK Games⁽²⁾

Constant innovation has led to **market firsts** like Blackjack Now.

Within 12 months, ascended to become **Top 2 market-share product**⁽³⁾ in industry full of established incumbent players.



Notes:

(1) 46% of users whose first or last paid sportsbet was in NJ have also placed a paid casino bet at some point in time as of March 2, 2020

(2) 50% of total Casino handle since launch of DK Games in September 2019 are on DK Games as of March 2, 2020

(3) Market Share calculated as December 2019 DK iGaming GGR divided by NJ DGE December 2019 Revenue Report. Internal Estimates place DraftKings #1 in Market in December 2019 with 17% Market Share

Nimble Proprietary Technology Platform Capable of Operating at Large Scale

99.97%

Up Time

**Tens of
Thousands**

Financial Transactions in
1 minute at peak time

~1 Million

Peak API requests in
1 minute

PROPRIETARY TECHNOLOGY PLATFORM

Decoupled and
highly scalable

Integrated Wallet
Across All DK
Products

Secure cardholder
environment with
smaller PCI scope

Ease of localization
and feature
implementation

Flexible tech stack
capable of
supporting massive
user/product
expansion

Single-Wallet Technology Enables Seamless Multi-State, Multi-Product Experience



User moves from **state to state**
and / or from
product to product



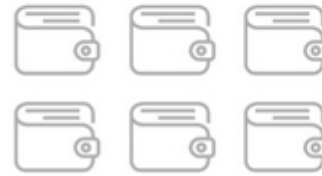
DRAFTKINGS
DAILY FANTASY
SPORTS



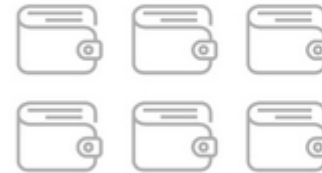
DRAFTKINGS
SPORTSBOOK



DRAFTKINGS
iGAMING



DK creates compliant virtual sub-wallets
in background to support this movement
without any detectable change for user



User experiences
single wallet **no**
matter where
he/she is or **what**
he/she is playing

Flexible Back End Enables Rapid Entry Into New Jurisdictions

Leverage flexible **back end built for DFS** in 40+ jurisdictions

Users with DraftKings only need **one account, one wallet and one Sportsbook App** to play in **any state** where we operate

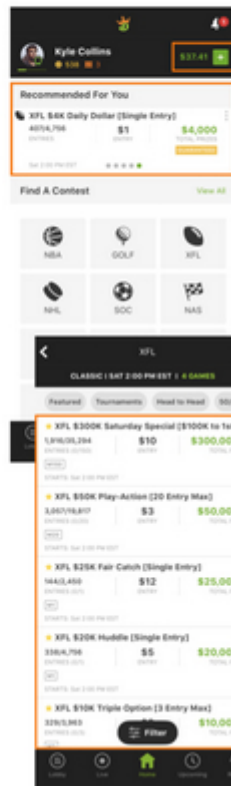
Can meet unique state requirements easily with **minimal incremental Product & Technology spend**

Upon launch, **users instantly have accounts and funds** on our site



Data Science Creates a Personalized User Interface Within our Products

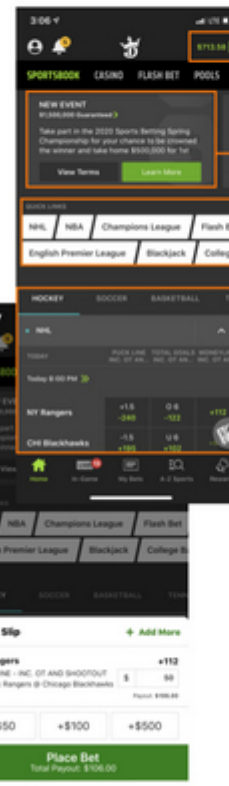
Our Personalization Engine applies across all elements of our product, from **deposit recommendations** to **sport and bet type**



QUICK DEPOSIT
Amount recommendations

PERSONALIZED CONTEST
Recommendations

LOBBY SORTING
Featured lobby and sport lobbies



SECURE DEPOSIT
Amount recommendations

OFFER CARD
Recommendations

QUICK LINKS
Personalized recommendations

GAME LINE, LEAGUE & EVENT
Recommended order

Differentiated Investment in Responsible Gaming & Consumer Data Protection



**DAILY FANTASY
SPORTS**



SPORTSBOOK



iGAMING

Regulatory Compliance



- Safe & Secure Registration
- Regulator tested KYC Processing
- Source of Funds validation
- Biometric Login

GEOCOMPLY

Plugin technology to detect:

- Exact location of every log-in, bet placed & transaction attempt

Game Integrity



- Leading member of the Sports Wagering Integrity Monitoring Association SWIMA
- Leverage internal analytics to identify suspicious behavior

Secure Payments



- Payment Card Industry (PCI) level 1 certified platform
- Users know that all transactions can be trusted with us
- Many payment methods available today for Sportsbook & iGaming, with more being added

Unit Economics & Enterprise Profitability

Customer LTV Increasing

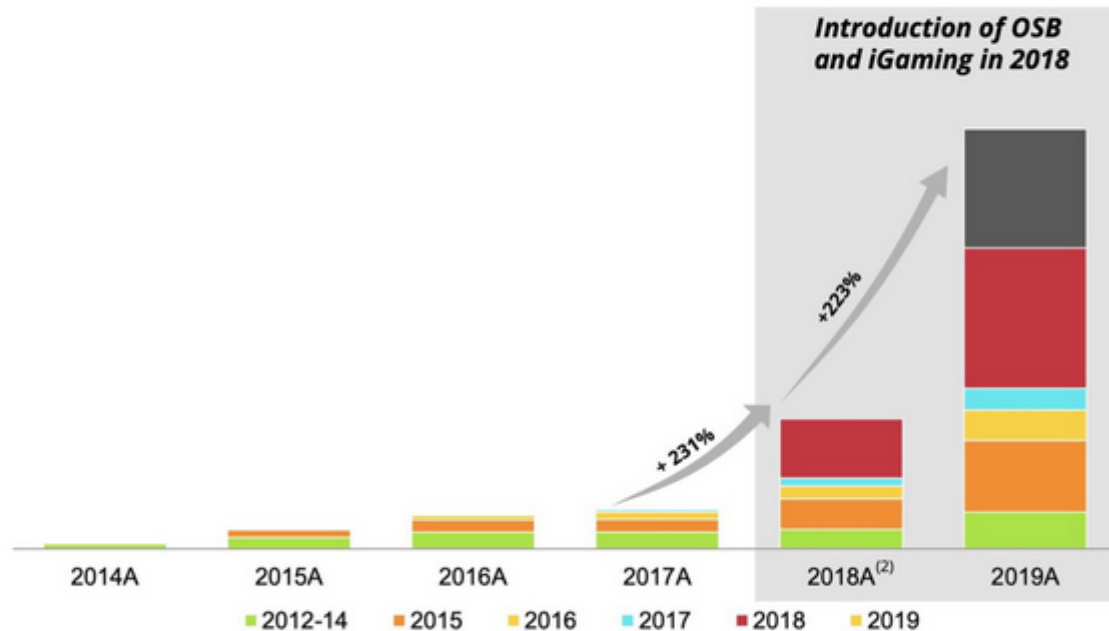
NEW JERSEY NET REVENUE BY COHORT⁽¹⁾

Key Takeaways

Each cohort has expanded in both years since the introduction of OSB and iGaming

In the first full-year with all products live (i.e. 2019), 2012-2017 cohorts experienced a **4.1x increase in revenue** relative to 2017

Size of new cohorts is significantly larger than past cohorts

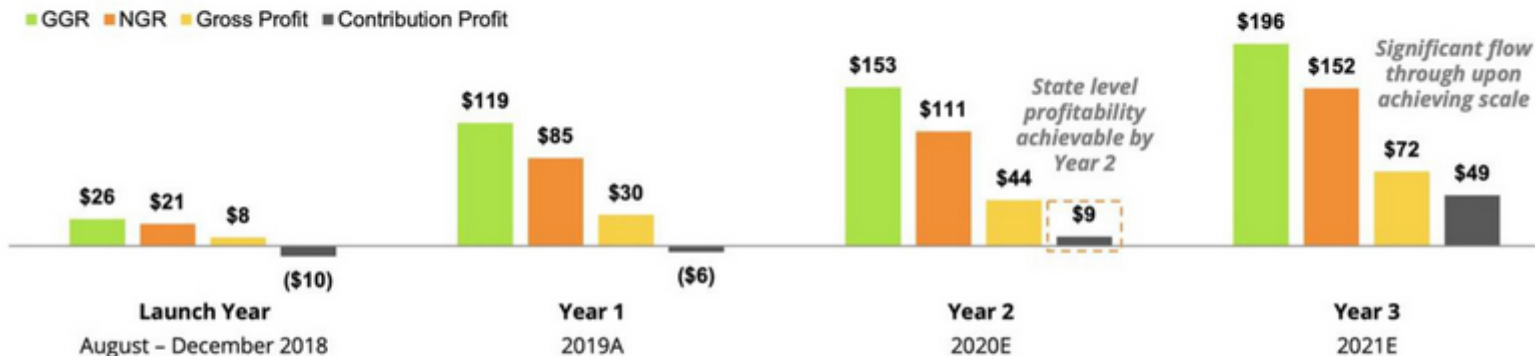


(1) Cohort year determined by user's first paid activity, whether DFS, OSB, or iGaming.
(2) 2018 data reflects five months of live OSB and a half of a month of live iGaming.

Expected New Jersey Contribution Profit Demonstrates Speed to Profitability

NEW JERSEY SERVES AS EXAMPLE OF STATE-BY-STATE ECONOMIC RAMP

(\$ in millions)



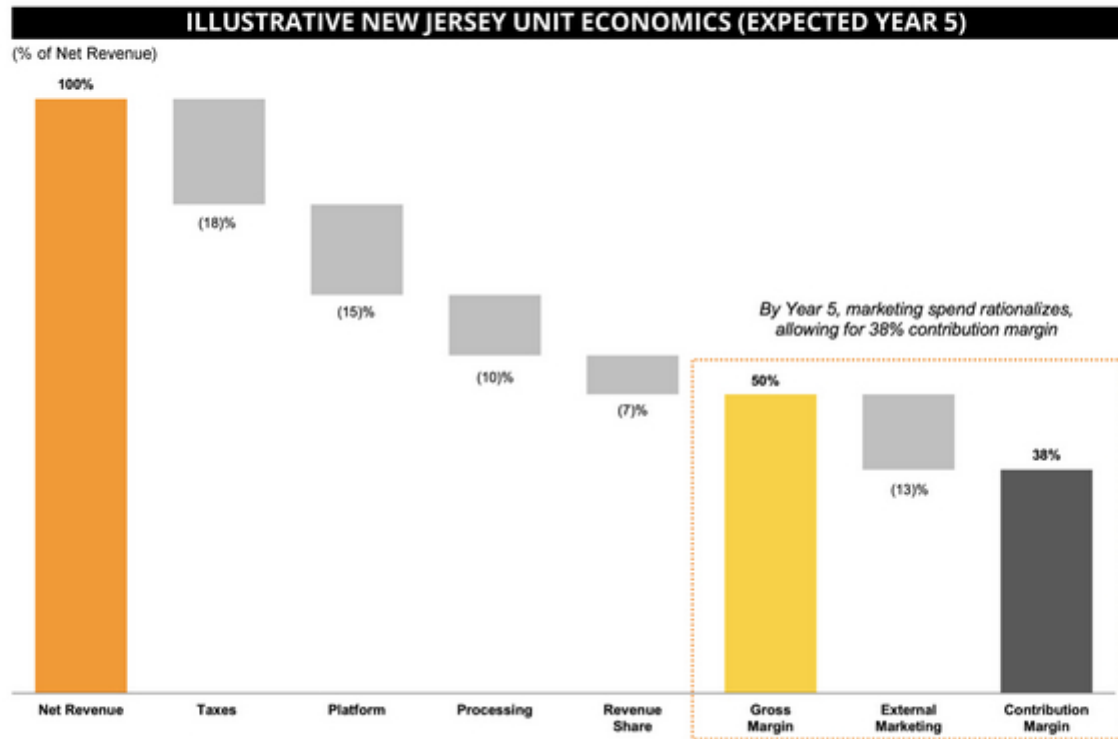
- ✓ Early outsized promotion and marketing spend is critical for initial user acquisition
 - Declines as percentage of revenue as user base grows in each state

- ✓ Improving contribution profit as marketing spend rationalizes
- ✓ As more states launch, ability to shift to national spend will improve LTV / CAC and state profitability

- ✓ Significant operating leverage realized in platform & processing fees as business grows

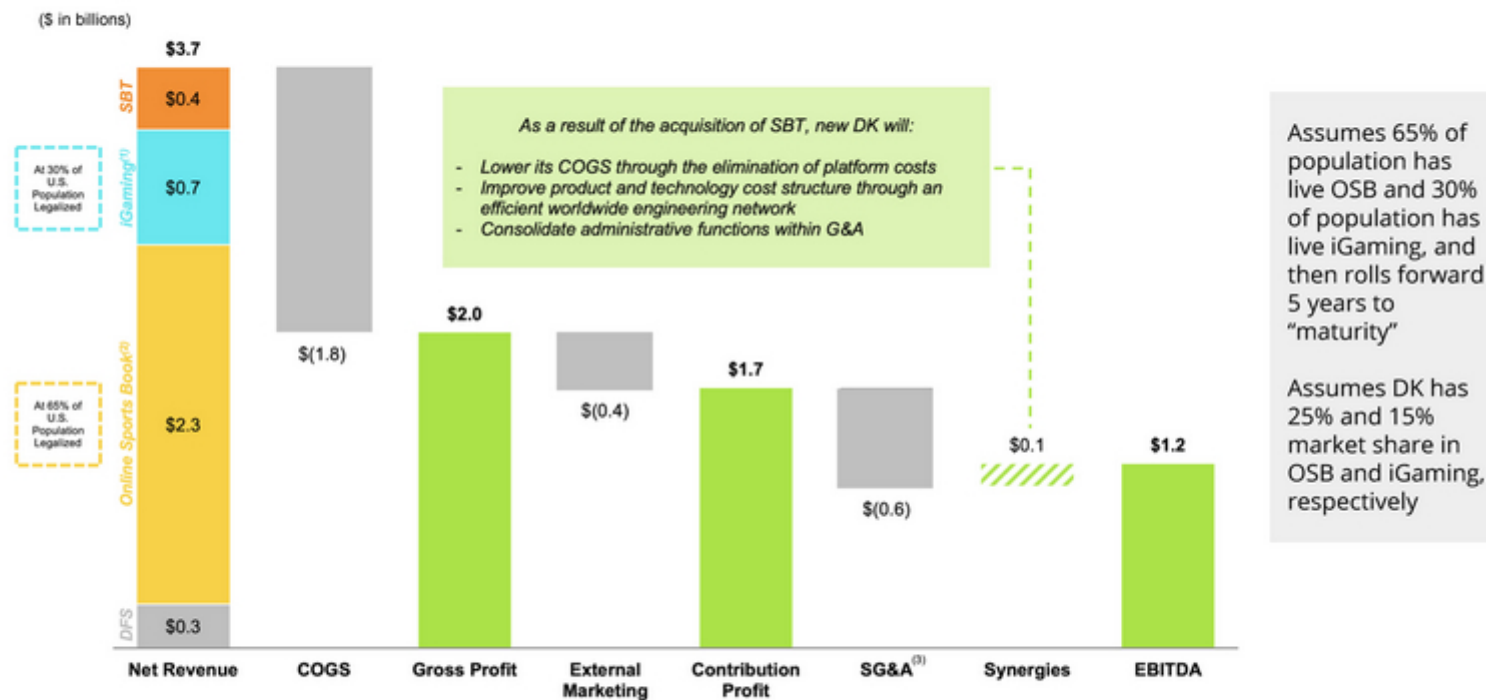
Note: Reflective of initial performance in New Jersey and near-term projections for the state. Contribution profit reflects gross profit less external marketing.

New Jersey Expected to Achieve 38% Contribution Margin



Note: Figures may not foot due to rounding and are displayed as percentage of net revenue.

Illustrative Path to \$1 Billion+ in EBITDA



Note: Figures may not foot due to rounding.

(1) Assumes 30% of U.S. population has access to legalized iGaming with DraftKings achieving 15% market share. Net of promotional allowances (22% of gross revenues).

(2) Assumes 65% of U.S. population has access to legalized sports betting with DraftKings achieving 25% market share. Net of promotional allowances (22% of gross revenues).

(3) Assumes 10% SG&A growth per annum from today. SG&A includes Sales and Marketing, Product and Technology, and General and Administrative expenses.

Combined Company Projection Model

ASSUMPTIONS

2020 Assumptions

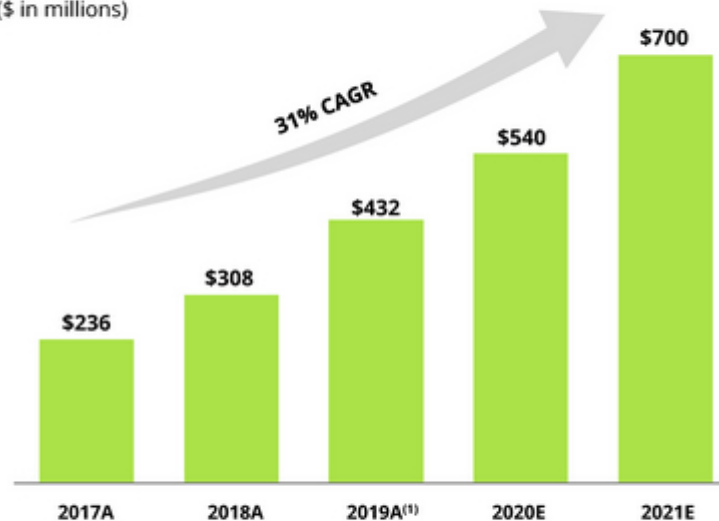
- Online sportsbook live in current "line-of-sight" states, which represent approximately 10% of the U.S. population
- iGaming live in NJ and PA
- DFS continues to maintain leading market position
- SBTech grows from existing and newly acquired customers

2021 Assumptions

- Additional states legalize / launch online sports betting; OSB available to approximately 20% of U.S. population
- iGaming is legalized in additional states; DraftKings generates revenue from states representing a further 4% of the U.S. population
- DFS continues to maintain leading market position
- SBTech grows from existing and newly acquired customers

HISTORICAL / PROJECTED NET REVENUE

(\$ in millions)



YoY Growth



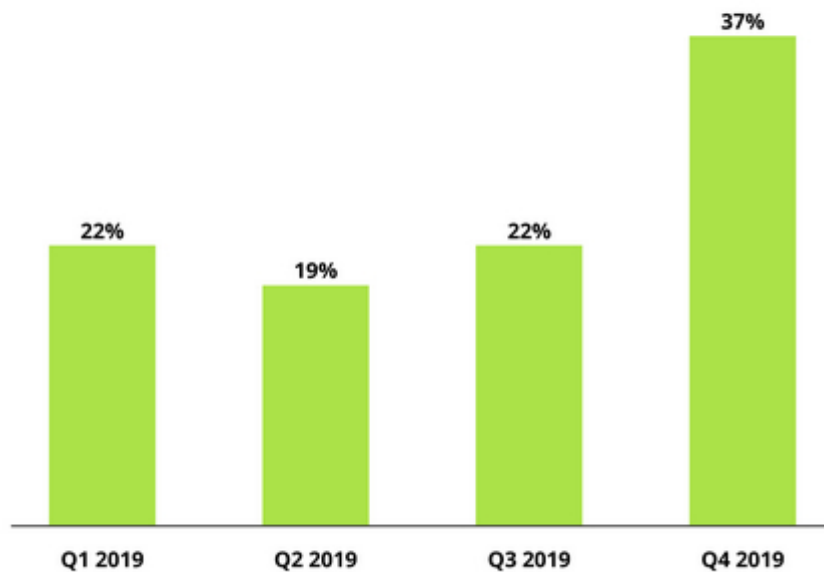
Year	YoY Growth
2018A	31%
2019A ⁽¹⁾	40%
2020E	25%
2021E	30%

Source: Management projections.

(1) SBTech portion of net revenue converted to USD at average rate over twelve months ending December 31, 2019 (1.1194 USD/EUR).

2019 Quarterly Seasonality

ProForma CombinedCo 2019 Revenue by Quarter
% of Full Year 2019



2019 solid foundation to think about seasonality

On margin, expect Q1 to be slightly larger going forward as more OSB-friendly sporting events thus modestly shifting overall quarterly activity into Q1

Proposed Transaction Summary

Diamond Eagle Acquisition Corp. is a publicly listed special purpose acquisition vehicle with over \$400 million in cash

DEAC has agreed to combine with DraftKings and SBTech

- Values the combined DK and SBT business at \$2.7 billion (based on book value of DEAC)
- Represents an attractive entry multiple of 3.9x 2021E revenue; projected annual revenue growth of 30%+ as states legalize and launch sports betting and iGaming

Post-closing, the combined company will have a dual class shareholder structure with super voting rights comprised of Class A common stock, which will carry one vote per share, and Class B common stock, which will carry 10 votes per share. Jason Robins will hold Class A and Class B common stock such that he will hold approximately 90% of voting power

Concurrent with this transaction, DK and DEAC have raised \$414 million⁽²⁾ in committed PIPE equity from select investors

After giving effect to the transaction (assuming no redemptions), the company will have over \$500 million of unrestricted cash with public equity currency to ensure access to capital to fuel growth



ILLUSTRATIVE SOURCES AND USES⁽³⁾

(\$ in millions)

Sources	Uses
DEAC Cash in Trust ⁽¹⁾	Cash to Balance Sheet \$532
PIPE Investment ⁽²⁾	Cash to SBT Shareholders ⁽⁴⁾ 201
Sellers' Equity ⁽⁵⁾	Sellers' Equity ⁽³⁾ 2,700
DEAC Upfront Founder Equity ⁽⁶⁾	SPAC Upfront Founder Equity ⁽⁶⁾ 37
	Transaction Fees ⁽⁷⁾ 85
Total	Total
\$3,555	\$3,555

ILLUSTRATIVE PRO FORMA OWNERSHIP AT CLOSE^{(3),(8)}

PF Share Count (Shares in 000's)

Sellers' Rollover Equity	250,774
DEAC Shareholders	43,659
PIPE Investors	41,747
Diluted Shares Outstanding	336,179



Note: DraftKings may increase the PIPE size between transaction announcement and close. Figures may not foot due to rounding.

(1) Cash held in the trust account as of December 31, 2019.

(2) Includes \$109.2 million in DK convertible notes that convert to PIPE shares. This amount does not count toward the determination of the satisfaction of the Minimum Proceeds Condition under the BCA.

(3) Assumes no redemptions from DEAC's trust account.

(4) Represents SBT cash consideration converted to USD at 1.116 USD/EUR.

(5) Represents total seller equity value including value of outstanding vested options.

(6) Includes 80,000 founder shares that have been transferred to DEAC's independent directors.

(7) Estimated transaction-related costs include \$14.0 million in deferred underwriting commissions related to DEAC's initial public offering, estimated cash amount to be paid to stockholders of DraftKings that are deemed to be non-accredited investors, and payment of \$10.0 million in bonuses to management of DraftKings upon close of the Business Combination.

(8) Includes shares issuable pursuant to vested DK and SBT options and warrants that will be rolled over at Closing. Excludes DEAC warrants and earnout shares.

Components of DraftKings' Standalone P&L

RESULTS OF OPERATIONS

(\$ in millions)

	FY2019	Select Commentary
Net Revenue	\$323	■ Net of promotional costs
Less: Cost of Revenue	(104)	■ Taxes, platform, payment processing, and revenue share
Less: Sales and Marketing	(185)	■ Marketing team headcount costs, public relations, brand & creative services, and marketing attributable to unit economics
Less: Product and Technology	(56)	■ Product and engineering headcount costs for product development
Less: General and Administrative	(125)	■ Administrative personnel (e.g., HR, Finance, Legal, Lobbying), stock compensation expense and benefits, professional services
Loss from Operations	\$(147)	■ Before interest income (expense) and taxes
Plus: D&A	14	■ Allocated across cost of revenue and operating expenses
Plus: Stock-Based Compensation	18	■ Primarily allocated to G&A
Plus: Other Adjustments	17	■ Transaction-related, litigation and settlement, and other non-recurring and special project costs; primarily allocated to G&A
Adjusted EBITDA	\$(99)	

Source: Company filings and management. Note: Figures may not foot due to rounding.



Thank You
